



Leading from the ground up

For new or renewing leaders



Module: Operations and risk Conversation guide

1. Know risks: What are the known risks that you currently plan for and manage?

2. Risk assessment: Of the known risks listed above, how would you rate them on the hazard matrix?

3. Controls: With reference to the hierarchy of controls, which risks have the strongest controls in place? Which have the weakest?

4. Improvements: Referring back to the controls listed above, what would you need in place to be able to strengthen them?



5. Scanning for unknown risks: Considering the common risk areas, where could currently unnoticed or weakly evaluated risks lie?

6. Blind spots: What do you think the cultural or operational practices are that make some of risks unnoticed or underrated?

7. Team vulnerabilities: Considering the personalities that make up your team, what are the likely strengths and weaknesses for how your team identifies and manages risk?

8. Scenarios: In the next 12 months, what could change in the team, organisation, or world, that would affect your current operations and risk profile?



Additional Notes

